

Children's Services Annual Performance Report 2019/20



Progress in delivery of strategic outcomes

Successes and Challenges

Overall 2019-20 has been a successful year for children's services. In March 2020 the Care Inspectorate completed their Joint Inspection of Children's Services the findings of which shall become available in September 2020.

Foster Carers and Adopters: We currently have 54 foster carers who are all at capacity and working hard to support vulnerable children and families. Though a number of foster carers retired during 2019/20 we have been fortunate to replace our fostering population. The recent increase to our fees and allowances coupled with streamlining of some of our fostering processes will hopefully have a greater impact in 20/21.

Adoption and Permanence Planning: Midlothian Council obtained 6 Adoption Orders which were granted between April 2019 and April 2020. Midlothian Council also moved 2 children to their adoptive families. The Care Inspectorate did an unannounced visit in February 2020 and the service received a very positive report where the evaluative Grades awarded were all 'Good'. The Care Inspectorate commented on the quality of our own internal mechanism for recruiting adopters (and foster Carers) and asked that this be continued.

Continuing Care: Many of our foster carers are moving on to become Continuing Care Carers and in most cases are dual registered. We have worked hard to strengthen our systems and processes for continuing Care which has resulted in the Care Inspectorate agreeing to regulate Midlothian Council as an Adult-Continuing Care service.

Residential Care Homes: Our care homes continue to provide residential care for up to 9 young people with one emergency bed. Learning and development sessions for the staff have included a focus on adapting a Continuing Care approach for young people aged 16+, and in developing a robust trauma approach base when working with traumatised young people whose behaviours manifest through challenging and risky actions. This has resulted in a more confident staff team as well as more settled young people.

Kinship Care: Midlothian's Kinship Carers continue to be a key resource for children and young people who can no longer remain with their parents. Children's services remain committed to supporting kinship carers both financially and emotionally to ensure that all placements are offered the right support when needed. This was borne out in the recent increase in allowances which was also awarded to Kinship Carers. The PACE statistics for 2018/19 illustrate that the majority of children (70%) who are unable to live with their birth parents, were provided with a secure and stable setting through a kinship arrangement. This is in line with our policy direction to secure children within an extended family arrangement wherever possible.

Youth Justice Strategy: The Midlothian Youth Justice Strategy, 2020-022 was developed during 2019/2020 to provide a robust approach to tackling youth offending and using diversion through intervening at an earlier stage. The draft will be finalised in 2020 and will highlight a wide partnership approach involving Police Scotland colleagues and the Early Intervention and Prevention Development Officer to examine and review process for managing youth offending in Midlothian. We have developed positive links and networking with the Centre for Youth and Criminal Justice (CYCJ) and the Scottish Government to focus on priority themes;

- . Advancing the whole system approach
- . Improving life chances
- . Developing Capacity and Improvement

Hawthorn Family Learning Centre –This continues to be an invaluable resource that supports those from 0-8 years of age as well as pregnant young mums and support for dads. As a result of COVID-19 a review of the services was postponed, however the learning and changes in practice during lock down will prove invaluable once we begin to emerge from the lockdown phase and begin a full review of the service.

Mental Health: The Midlothian Early Action Partnership (MEAP) project started in January 2019, to effect system change so that children, young people and young adults get timely and appropriate mental health support. The first year of the project has provided a learning journey, with opportunities to review and refine our approach to the project delivery. In January 2020, the first annual MEAP report was approved by the National Lottery. They observed that the report evidenced a 'strong sense of genuine partnership working within this project'. The funders are pleased with progress made to date and are supportive of the plans for 2020.

Between January and March our priorities were:

1. To commission a mapping a mapping process to understand the mental health supports available to children, young people and young adults in Midlothian. In February 2020, MEAP commissioned Dartington to undertake this work. Initially due to start in March 2020, this was put on hold due to the pandemic.
2. To establish a comprehensive evaluation framework to include the Tests of Change and overall project performance; this is underway.
3. Explore new Tests of Change ideas, using geographic, education and health data currently available.

As part of the wider project, Midlothian Sure Start continued to undertake the Test of Change around embedding trauma-informed practice within primary schools. This will continue in earnest during 2020. On 24th March a decision was made by the Steering Group to put the project on hold for some months, to allow staff involved to respond to immediate COVID-19 priorities focused on preventing loss of life and protecting the most at risk in society.

In order to ensure that the work MEAP is doing is not duplicated we are setting up a strategic planning group for children and young people's mental health, to ensure that all the work undertaken across the community planning partnership is set out in a plan with identified actions to take forward. The strategic planning group shall have the responsibility of ensuring the plan is taken forward and to bring a progress report to the GIRFEC Board on a 6 monthly basis

Challenges and Risks

Young People with complex Needs: Children's Services budget continues to remain a significant and ongoing challenge. Some of this is in part as a result of several factors:

Secure care is a very expensive resource and often children's services have limited input as to whether or not a young person is secured. Therefore the importance of having a multi-agency approach to young people who are at risk of secure is promoted via the Vulnerable Young Person's Protocol.

Young people who require a high level of specialised care and have severe and complex needs. Whilst there is a lack of specialised resources for those young people who require this high level of support across Scotland, within Midlothian we have opened two additional houses to accommodate 5 young people. We have commissioned two different agencies to provide their packages of care and support. This good practice model allows the young people to remain within their communities, close to their families and attending Saltersgate School. Ongoing work around the transition from school into adult services continues.

Mental Health – CAMHS waiting list continues to be a challenge however within Midlothian we are keen to work together to identify other alternatives which could support the child/young person. A strategic mental health group is being established which shall report into the GIRFEC Board. We are keen to ensure that we have a good oversight of all the resources available and to capture the scale of need for wellbeing and specialised mental health services. We liaise regularly with our colleagues from CAHMS in order to address any immediate concerns.

Continuing Care: Following the launch of the guidance to support children's services staff meet the Continuing Care requirements, the Care Inspectorate have recently registered Children's Services to provide care to adults. This means that the Family Placement Team will now be registered as a service provider for three service areas, adults, fostering and adoption. In effect, some carers will be dual registered as both adult carers and foster carers and governed by the associated legislation and regulation.

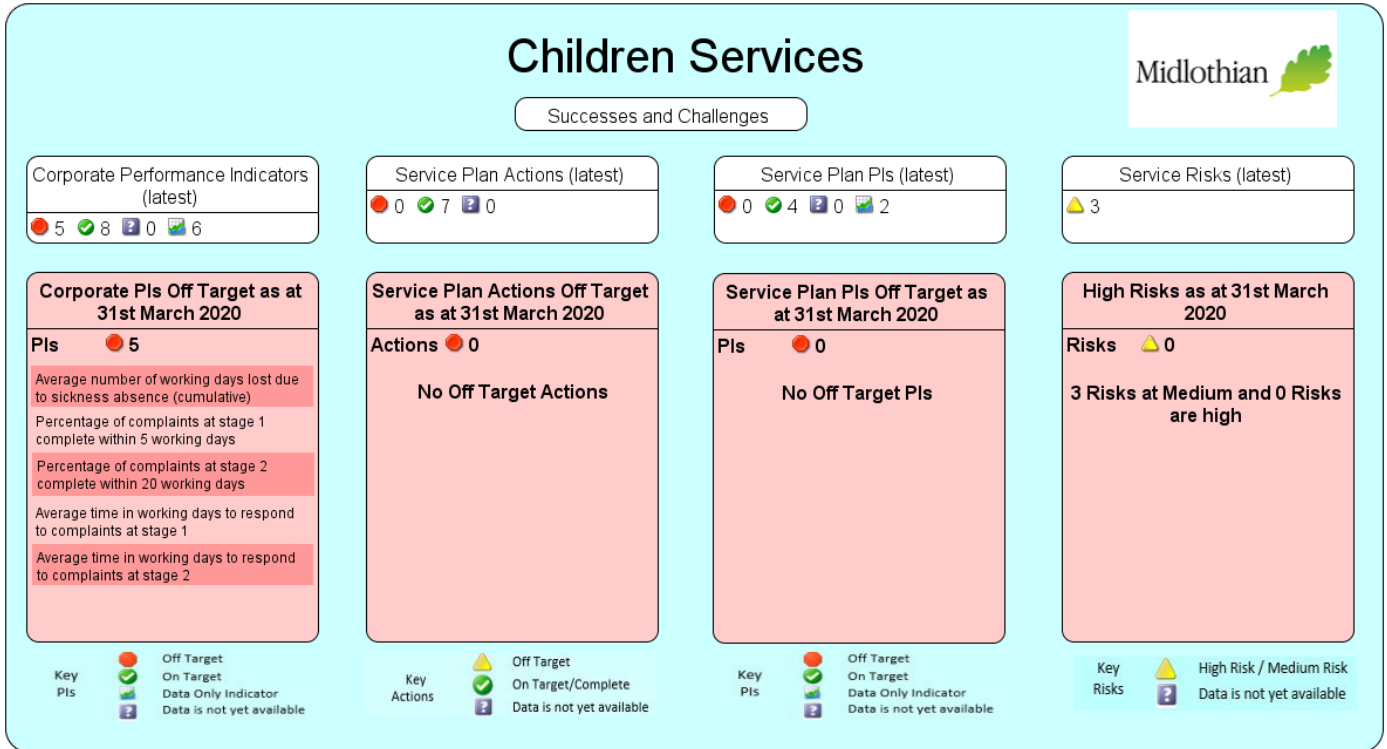
After Care: Similarly to Continuing Care, the challenges of delivering services to those leaving the care system is significant. We continue to liaise with our own housing department, other local authorities and Scottish Government to identify a model that supports young people who are 16+. Whilst legislation through the 2014 Act promotes continuing care the reality of 'after care' is very different. We have however been successful in securing funding for

the next 3 years with the National Housing Project to look at how we can better plan and support those young people who wish to leave our residential houses or foster care and work towards having their own tenancy with extensive support.

Scottish Child Abuse Inquiry: The Section 21 request has been extended to September 2020 and work is ongoing around identifying all foster carers back to 1930 and analysing the data to identify if there were any allegations made around abuse and other areas of practice.

Integrated Children's Services Plan: A new 3 year plan was to be completed by March 2020, however because of COVID-19 this was not possible. The plan is almost completed and should be signed off by NHS Lothian in October 2020. The Joint Children's Services Inspection was completed in Mid-March 2020 a week before lock down. The final report shall be available on the 1st September 2020.

Children's Service Dashboard



Children's Services PI summary



1. Making the Best Use of our Resources

Priorities	Indicator	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20	2019/20			Annual Target 2019/20	Feeder Data	Value	
		Value	Value	Value	Value	Value	Status	Note				Short Trend
01. Manage budget effectively	Performance against revenue budget	£15.722m	£15.753m	£15.374m	£15.423m	£15.139m		19/20: On Target		£15.971m		
02. Manage stress and absence	Average number of working days lost due to sickness absence (cumulative)	9.32	2.08	4.30	7.82	11.02		19/20: Off Target Staff absence continues to be a major focus for the service.		9.00	Number of days lost	1,427.88
											Number of FTE in service	129.55

2. Corporate Health

Priorities	Indicator	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20	2019/20			Annual Target 2019/20	Feeder Data	Value	
		Value	Value	Value	Value	Value	Status	Note				Short Trend
03. Complete all service priorities	% of service priority Actions on target / completed, of the total number	100%	100%	100%	100%	100%		19/20: On Target		90%	Number of service & corporate priority actions	7
											Number of service & corporate priority actions on tgt/completed	7
04. Process invoices efficiently	% of invoices paid within 30 days of invoice receipt (cumulative)	98%	99%	98%	98%	98%		19/20: On Target		95%	Number received (cumulative)	11,918
											Number paid within 30 days (cumulative)	11,731
05. Improve PI performance	% of Service PIs that are on target/ have reached their target. (does not include Corporate PIs)	80%	100%	90.91%	90.91%	100%		19/20: Off Target 6 of 8 PI's on target		90%	Number on tgt/complete	6
											Total number of PI's	6
06. Control risk	% of high risks that have been reviewed in the last quarter	100%	0%	100%	100%	100%		19/20: On Target There are no High Risks within the Childrens Service		100%	Number of high risks reviewed in the last quarter	0
											Number of high risks	0

3. Improving for the Future

Priorities	Indicator	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20	2019/20				Annual Target 2019/20	Feeder Data	Value
		Value	Value	Value	Value	Value	Status	Note	Short Trend			
07. Implement improvement plans	% of internal/external audit actions progressing on target or complete this quarter.	0%	100%	100%	100%	100%		19/20: On Target		90%	Number of internal/external audit actions on target or complete	2
												Number of internal/external audit actions

Children Services Complaints Indicator Summary

01.4 Commitment to valuing complaints

Indicator	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20	Q4 2019/20	2019/20			Annual Target 2019/20
	Value	Value	Value	Value	Value	Value	Status	Note	
Number of complaints received (quarterly)	42	15	11	9	9	43		19/20: Data Only	
Number of complaints closed in the year	42	12	10	8	8	42		19/20: Data Only	
Number of complaints upheld (quarterly)	6	5	1	2	1	10		19/20: Data Only	
Number of complaints partially upheld (quarterly)	18	2	2	3	1	11		19/20: Data Only	
Number of complaints not upheld (quarterly)	18	4	5	3	5	19		19/20: Data Only	
Average time in working days to respond to complaints at stage 1	4	5	2.5	2	7.67	5		19/20: On Target	5
Average time in working days to respond to complaints at stage 2	15.36	16.86	6	10.33	30.75	18.69		19/20: On Target	20
Average time in working days for a full response for escalated complaints	17.94	13.25	20.71	16.5	19	20.89		19/20: Off Target	20
Percentage of complaints at stage 1 complete within 5 working days	75%	100%	100%	100%	33.33%	71.43%		19/20: Off Target	95%
Percentage of complaints at stage 2 complete within 20 working days	77.27%	71.43%	100%	100%	75%	75%		19/20: Off Target A system calculation error earlier in the year resulted in 4 complaints recording a target date for completion of 21 rather than 20 days. The target date set by the system was met however as it was over the required 20 days this has impacted the percentage of Stage 2 complaints meeting target. Initial incorrect recording of a further Stage 2 complaint resulted in significant delay in the service receiving the complaint and therefore missing the 20 day target for completion.	95%
Percentage of complaints escalated and complete within 20 working days	62.5%	100%	71.43%	100%	100%	78.95%		19/20: Off Target	95%
Number of complaints where an extension to the 5 or 20 day target has been authorised (quarterly)	5	0	1	0	2	5		19/20: Data Only	



Children's Services Action report





01. All care experienced children and young people are being provided with quality services

Code	Action	Due Date	Icon	Progress	Comment & Planned Improvement Action
xCSPC.P.1.1	To ensure that we communicate the role as corporate parents to CPP, Councillors and partners	31-Mar-2020		100%	2019/20: On Target A new 3-year plan has been developed to measure the number of corporate events and training sessions rolled out over the next 3 years which shall promote the role of Corporate Parent. Champions board meeting biannually and Corporate parenting plan out for consultation. Ongoing training and development plans to be developed.
xCSPC.P.1.2	Implement alternative care arrangements for those young people who are at risk of secure care	31-Mar-2020		100%	2019/20: On Target This work stream has focused on whether there is a need for an additional building or whether we deploy our workforce differently, using an approach that is targeted towards the 'higher risk' young people. The additional Scottish Government monies to employ staff to target young people alongside strengthening our Youth Justice Strategy and diversions has helped maintain many young people within the community without the need to restrict their liberty. Furthermore, the investment is skilling our residential workforce through the use of trauma based modelling and through using our 'Positive Approaches to Risk' document has helped support young people where trauma has manifested itself in risky, challenging behaviours. This has been evidenced throughout the Covid-19 pandemic where they care homes remained extremely settled. However, we continue to monitor and review this cohort of young people to ensure the interventions are timely and proportionate.


02. Inequalities in learning outcomes have reduced

Code	Action	Due Date	Icon	Progress	Comment & Planned Improvement Action
xCSPC.P.2.1	Improve educational outcomes of our looked after children (LAC/LAAC & Kinship) through joint work with Education	31-Mar-2020		100%	19/20: On Target Information from insight looking at CEYP (Care Experienced Young People) is currently being analysed and an individual SSR (Statistical Summary Report) will be produced for CEYP for the first time this year allowing services to analyse results from across the School estate. Appointed Educational Psychologist to work with LAC and extended LAC reviewing officer for a further year.
xCSPC.P.2.2	Develop a strategy that supports care experience young people into further education and supporting transitions into adulthood.	31-Mar-2020		100%	19/20: On Target This is linked to Continuing Care and after care approaches which are currently being developed. Continuing care guidance was launched in November 2019.

03. Children and young people are supported to be Healthy, happy and reach their potential

Code	Action	Due Date	Icon	Progress	Comment & Planned Improvement Action
xCSPC.P.3.1	Improve early intervention actions for Children & Young people accessing support for Mental Health issues	31-Mar-2020		100%	19/20: On Target Midlothian Early Action System Change Partnership (MEAP) project: Tests of Change undertaken including 100 day Challenges and TOC that focuses on supporting the development of Trauma informed schools. In February 2020, MEAP commissioned Dartington to undertake a mapping process to understand the mental health supports available to children, young people and young adults in Midlothian. Initially due to start in March 2020, this was put on hold due to pandemic. A strategic planning group is being set up to establish a Midlothian-wide strategic plan for children and young people's mental health supports.
xCSPC.P.3.2	Working in partnership increase early intervention activities for Children 0-11	31-Mar-2020		100%	2019/20: On Target Though the project plan and many actions have been progressed some were postponed due to Covid-19 and the need to use Hawthorn as a Hub. However, the plan has been resurrected and the intention is to re-visit the workforce consultation with a view to getting this back on track. This continues to be linked to the other development such as:- - Future of Hawthorn - LAC attainment - Team around the child development - 5 Journeys approach - Expansion of Women's supper hub - Any actions arising form the Children's Service Inspection

04. Disability

Code	Action	Due Date	Icon	Progress	Comment & Planned Improvement Action
xCSPC.P.4.1	Establish a transition policy for children and young people who have severe and complex needs	31-Mar-2020		100%	<p>2019/20: On Target Children service, education and adult services meeting to gather data and analyse finding to ensure we have a provision/service for young people who have severe and complex needs post 16. Policy in place, looking to review going forward. A care home has been reconfigured to support Children with complex needs.</p>











Children's Services PI Report 2019/20





01. All care experienced children and young people are being provided with quality services

PI Code	PI	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20	2019/20			Benchmark	
		Value	Value	Value	Value	Value	Status	Short Trend		Note
xCSPC.P.1.1a	Provide corporate parenting training events		1	2	3	4			2019/20: On Target	
xCSPC.P.1.1b	Ensure ongoing scrutiny of Life Changes Trust Plan and anything off target is reported to GIRFEMC	100%	25%	50%	75%	100%			2019/20: On Target	
xCSPC.P.1.2a	Monitor the number of Young People issued with a Movement Restriction Order Target	1	1	1	1	1			2019/20: On Target	
xCSPC.P.1.2b	Monitor the number of young people in secure care over the year	1	1	1	1	1			19/20: Data Only	

02. Inequalities in learning outcomes have reduced

PI Code	PI	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20	2019/20				Benchmark
		Value	Value	Value	Value	Value	Status	Short Trend	Note	
xCSPC.P.2.1d	CEYP exclusion rate (per 1,000) over the school year	7.3%	7.4%	7.2%	8.26%	9.2%			19/20: Data only Information from SEEMIS shows 9.2% of exclusion incidents in the 19/20 School year were CEYP.	
xCSPC.P.2.1a	Average tariff score each Care Experienced Young Person (CEYP) gains	169.4	169.4	185.3	185.3	246			19/20: Data Only The average complimentary tariff score for CEYP leavers in 2018/19 was 246 points, This is above the National CEYP rate (217) but below the Virtual level (311)	
xCSPC.P.2.1b	Measure number of CEYP continuing into 5th & 6th year	13	N/A	14	14	14			19/20: Data Only 14 pupils from the 2018/19 LAC cohort continued into S5/6 for 2019/20.	
xCSPC.P.2.1c	Reduce the number of CEYP are on part time timetables	13	N/A	4	4	2			19/20: Data Only According to SEEMIS the number of LAC/LAAC pupils on part time timetables has reduced to 2.	
xCSPC.P.2.2a	Reduction of care experienced young people going into homeless accommodation	27	N/A	N/A	N/A	24			19/20: Data Only	


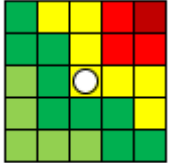
03. Children and young people are supported to be Healthy, happy and reach their potential

PI Code	PI	2018/19	Q1 2019/20	Q2 2019/20	Q3 2019/20	2019/20			Benchmark	
		Value	Value	Value	Value	Value	Status	Short Trend		Note
xCSPC.P.3.1a	Working in partnership to increase participation of children, young people, parents/carers and families in Mental Health programme developed in Midlothian		25%	50%	75%	100%			2019/20: On Target The main objective of the test of change is that, by December 2021, “ten local primary schools will have been supported to become trauma informed communities able to support positive mental health and wellbeing in Midlothian's children and young people”. This test of change involves a three-pronged trauma-informed approach in primary schools, namely support to staff, families and the communities.	

























Children's Services Service Risks



Code & Title	Risk Identification	Risk Control Measure	Risk Evaluation	Related Action	Related action latest note	Current Risk Matrix	Risk Score
C.RR.01 – 23 GIRFEC Children & Young People’s (Scotland) Act 2014	Lack of suitable accommodation for those 16+ who are unable to reside with previous foster carers, or in residential houses due their chaotic lifestyle choices. Financial impact upon children’s services budget is significant.	Working with Midlothian housing and homeless depts. To consider alternative housing options. Liaising with other LA’s to try and identify new ways of working and meeting the demands and needs of this group of young people.		Looking at alternative forms of accommodation for 16-21 year olds who often don’t engage well with services.	Q1 19/20: This is an ongoing piece of work that requires support across the council and beyond to ensure we are all meeting our responsibility in relation to corporate parenting		12
C.RR.01-09 RESOURCES – High costs of external accommodation	The risk relates to the high costs incurred as a result of using external residential or educational placements or external fostering agencies. High risk group are those children and young people with severe and complex needs..	01 - Head of Service is the Chair of MARG -tighter control over referrals and robust scrutiny of all placements. 02 - Ongoing recruitment campaign to recruit new foster carers, respite carers, adopters etc to try and meet the new demands being made upon the service Commission services to provide care and support in houses owned by Midlothian Council		Progress alternatives to External residential accommodation. Ensure joined up working between services ie health, education and children’s services to ensure we offer creative local options of support.	Q1 19/20: Liaising with education and adult services around how we better meet the needs of those young people who have severe and complex needs aged 16-21.		9

Code & Title	Risk Identification	Risk Control Measure	Risk Evaluation	Related Action	Related action latest note	Current Risk Matrix	Risk Score
C.RR.01-10 Mental Health	CAMHS waiting list continues to grow therefore we require alternative solutions which offer support to children and young people at an earlier stage	5 year funding for the Early Action Group for Mental Health which is working with children and young people to consider tests of change which will support those with mental health at an earlier point of contact		Big Lottery Funding bid secured. Working with health, education, children's services, voluntary sector & young people to see what works and build on this	Q1 19/20: 100 day challenge now complete and test of change identified which have worked and can be rolled out to other parts of the service/ community		9

Children's Services Balanced Scorecard Indicators

PI Code	Performance Indicator	2017/18	2018/19	2019/20			Annual Target 2019/20
		Value	Value	Value	Status	Short Trend	
BS.CSPC.02	Number of outcome focused assessments undertaken (cumulative)	1,006	1,241	1,478			19/20: Data Only Q1 - 397, Q2 - 322, Q3 - 395, Q4 - 364
BS.CSPC.03	Number of external "Foster" placements purchased this year	1		0			19/20: Data Only
BS.CSPC.04	Number of referrals to the duty service (cumulative)	4,893	5,519	5,930			19/20: Data Only Q1 - 1587, Q2 - 1432, Q3 - 1345, Q4 - 1566
BS.CSPC.08	Number of children adopted (cumulative)	10	3	3			19/20: Data Only
BS.CSPC.10	Number of foster carers going through prep groups on a quarterly basis (cumulative)	53	23	28			19/20: Data Only
BS.CSPC.11	Number of new foster carers approved (cumulative)	5	5	1			19/20: Data Only
BS.CSPC.12	Number of foster carers de-registered quarterly (cumulative)	3	4	2			19/20: Data Only
BS.CSPC.13	Number of permanence LAAC Reviews happening quarterly (cumulative)	16	37	29			19/20: Data Only
BS.CSPC.14	Number of children matched in quarter – (average months from perm LAAC to matching panel) (cumulative)	12	6	7			19/20: Data Only
BS.CSPC.15	Number of places taken at residential houses - capacity 12	10	7	12			19/20: Data Only
BS.CSPC.16a	The number of children living in kinship care	66	53	70			19/20: Data Only
BS.CSPC.16b	The number of children living in foster care	86	63	68			19/20: Data Only

PI Code	Performance Indicator	2017/18	2018/19	2019/20			Annual Target 2019/20	
		Value	Value	Value	Status	Short Trend		Note
BS.CSPC.17	Number of Midlothian children on the Child Protection Register	36	51	53			19/20: Data Only	
BS.CSPC.18	Rate per 1,000 population of Midlothian children on the Child Protection Register in relation to the Scottish average	2.2	3	3			19/20: Data Only	
BS.CSPC.19	% of Child Protection plans which have integrated chronology	94%	96%	99%			19/20: Data Only	
BS.CSPC.20	Rate per 1,000 of Midlothian Looked After Children AT HOME in comparison with the Scottish average	3.7	4.2	3.1			19/20: Data Only	
BS.CSPC.21	Rate per 1,000 of Midlothian Looked After and Accommodated Children in comparison with the Scottish average	9.4	7	7.9			19/20: Data Only	
BS.CSPC.23	The number of looked after children and young people not in residential placed outwith Midlothian	24	16	13			19/20: Data Only	
BS.CSPC.24	The number of looked after children and young people placed in Residential School outwith Midlothian	8	6	4			19/20: Data Only	
BS.CSPC.26	The number of young people who are allocated/engage with Through Care and After Care service	90	65	56			19/20: Data Only	
BS.CSPC.LPI.04	Child Protection: % of Core Group meetings held within a 8 week period.	100%	99%	98%			19/20: Off Target 2 core groups off target as they were planned to take place at onset of COVID and had to be rearranged.	
BS.CSPC.LPI.05	Child Protection: % of Core Group meetings held within 15 days for Initial	93%	87%	79%			19/20: Off Target 11 out of 14 core groups held within timescale. 2 core groups late due to death of father and 1 core group late due to baby's arrival	100%
P.G.CSPC.3.3a	Annual percentage seen within 18 weeks for first treatment	48.8%	52.2%	74.5%			19/20: Off Target H1 = 36.2%, H2 = 38.3% This is an area of ongoing risk which is being monitored via strategic mental health overview group.	90%

Published Local Government Benchmarking Framework - Children's Services



Children's Services

Code	Title	2010/ 11	2011/ 12	2012/ 13	2013/ 14	2014/ 15	2015/ 16	2016/ 17	2017/ 18	2018/ 19	External Comparison
		Value	Value	Value	Value	Value	Value	Value	Value	Value	
CHN8a	Corporate Indicator - The Gross Cost of "Children Looked After" in Residential Based Services per Child per Week (LGBF)	£2,050.88	£2,656.15	£2,987.57	£2,621.66	£2,007.68	£3,074.23	£2,773.35	£3,735.35	£3,880.00	17/18 Rank 22 (Third Quartile) 16/17 Rank 8 (Top Quartile) 15/16 Rank 10 (Second Quartile) 14/15 Rank 1 (TOP Quartile)
CHN8b	Corporate Indicator - The Gross Cost of "Children Looked After" in a Community Setting per Child per Week (LGBF)	£286.59	£358.28	£292.72	£266.94	£329.68	£333.16	£333.33	£339.71	£328.00	17/18 Rank 21 (Third Quartile) 16/17 Rank 19 (Third Quartile) 15/16 Rank 21 (Third Quartile) 14/15 Rank 23 (Third Quartile)
CHN9	Balance of Care for looked after children: % of children being looked after in the Community (LGBF)	88.41%	87.32%	91.25%	91.91%	87.45%	90%	89.19%	90.99%	90.37%	17/18 Rank 10 (Second Quartile) 16/17 Rank 15 (Second Quartile) 15/16 Rank 15 (Second Quartile) 14/15 Rank 20 (Third Quartile)
CHN22	Percentage of child protection re-registrations within 18 months			18%	14%	11%	14%	8%	7%	8.93%	17/18 Rank 20 (Third Quartile) 16/17 Rank 23 (Third Quartile) 15/16 Rank 29 (Bottom Quartile). 14/15 Rank 28 (Bottom Quartile).
CHN23	Percentage LAC with more than 1 placement in the last year (Aug-July)		21.74%	20.2%	18.45%	24.71%	14.8%	26.25%	26.18%	15.6%	17/18 Rank 22 (Third Quartile). 16/17 Rank 25 (Bottom Quartile). 15/16 Rank 4 (Top Quartile). 14/15 Rank 20 (Third Quartile).